

## EM Graduate Committee Meeting & Recommendation Summaries

- Reviewed data related to graduate degrees conferred including type (masters, doctoral, etc.), by college, the number of tenured/tenure track and full-time faculty, along with comparison data from IPEDS, and E&G funding.
- Need to develop a common metrics to allow for comparison across Colleges. Revenue (including grants and contracts) produced by specific programs/degrees should be included. Revenue-producing versus nationally competitive programs and the tradeoffs associated with each need to be considered in determining enrollment targets. Concerns about common standards were raised
  - Key elements in identifying program viability: ranking and reputation, demand (workforce, applications for admission), Niche (e.g. transportation, military), core to academic and research mission, tuition revenue.
  - Final elements:
    - Quality
    - Productivity
- Debated centralized versus decentralized operations at the graduate program level.
- Need overall guidance for determining high priority research and graduate programs. Should we still try to achieve top 100 research status, or select some programs to focus on being in the top of their discipline?
  - Need to identify priorities, and then allocate funding to support priorities.
  - Need to assess our progress towards the top 100 goal, and restate or move out the deadline to a later year.
- Tuition waivers and the allocation process needs to be reviewed, including factoring in the success of students who receive support being considered in future allocations.
- Distribution of tuition revenue needs to be addressed; programs that generate more do not get access to the additional revenue.
- Mater's as entrée to doctoral program vs. free standing masters. Need to consider separately.